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23 September 2020

To Whom It May Concern,

Over the course of the past twelve years Acacia Living Group (ALG) has utilised the services of Mr Gary Batt and his team at Gary Batt & Associates (GBA) on a range of matters including, but not limited to, the following.

Provision of Architectural services including Schematic Design (DA standard), Design Development, Contract Documentation, Construction (Contract Administration), Tendering and Negotiation for:

- A 37 bed extension to an existing residential care facility in Meadow Springs, Western Australia;
- A high-end multi story 28 apartment building within an existing Retirement Village in Menora, Western Australia; and
- A six bedroom Respite Centre and Home Care Co-ordination Centre in Jurien Bay, Western Australia.

All projects were completed within agreed timeframes and budgets to ALG's entire satisfaction.

Separately, ALG have sought GBA's advice and high level concept drawings for expansion or redesign planning discussion related to our metropolitan and regional retirement villages, and residential care facilities. Where appropriate this has included arrangements for the provision of Geotechnical studies associated with potential building works.

Gary and his team have given freely of their time and professional knowledge in delivering several presentations to the ALG Board to assist with strategic and operational planning considerations and accompanied ALG staff on metropolitan and regional site visits as required.

ALG's Board and senior management team have a very high professional regard for Gary and his team and are aware that this view is shared within our related industry sectors.

We have no reservations regarding Gary Batt & Associate's professional competence, reliability, honesty and integrity and recommend them unreservedly.

Yours sincerely,

Kevin Davidson MVO, OAM Chief Executive Officer